



Notice to Shareholders of Qatar Aluminium Manufacturing Company (Q.P.S.C)

We are pleased to invite you to attend the Company’s Ordinary General Assembly meeting to be held on Sunday, March 8th, 2020 at 3:30 pm in Al Rayan Ballroom, Sheraton Hotel - Doha. In the case a quorum is not met, a second meeting will be held on Monday, March 9th, 2020 at the same time and location.

Agenda of the Ordinary General Assembly Meeting

1. Listen to the Chairman's message for the financial period ended December 31, 2019.
2. Listen and approve the Board of Directors' Report on QAMCO’s operations and financial performance for the financial period ended December 31, 2019, and the plans of the Company.
3. Listen and approve the Auditors' Report on QAMCO's financial statements for the financial period ended December 31, 2019.
4. Discuss and approve QAMCO's financial statements for the financial period ended December 31, 2019.
5. Present and approve 2019 Corporate Governance Report.
6. Approve the Board's recommendation for a dividend payment of QR 0.01 per share, representing 1% of the nominal share value.
7. Absolve the Board of Directors from responsibility for the financial period ended December 31, 2019 and approve their remuneration.
8. Appoint an external auditor for the financial year ending December 31, 2020 and approve their fees.

Abdulrahman Ahmad Al-Shaibi
Chairman

Notes

1. Please bring your Identity Card and NIN number issued by the Qatar Stock Exchange to the venue of the General Assembly meeting for registration, which will commence at 2:30 pm.
2. If you are not able to attend personally, you may wish to authorize another QAMCO shareholder to attend and vote on your behalf in the General Assembly meeting. You can do this by using a proxy form, which you can download from the Company’s website: **www.qamco.com.qa**.
3. Once completed and signed, the proxy form must be delivered to Qatar Aluminium Manufacturing Company no less than 48 hours prior to the commencement of the General Assembly meeting.
4. Shareholder may act as proxy to one or more shareholders, provided that such shareholder shall not own more than (5%) of the Company's share capital.

QAMCO Board of Directors’ Report (2019)

The Board of Directors is pleased to present its first annual review of the financial and operational performance of QAMCO.		
Overview Qatar Petroleum the founding shareholder owns 51% stake in QAMCO. The General Retirement and Social Insurance Authority of Qatar (GRSIA) is the second-largest shareholder in the Company, which currently holds 5% stake.	The Company’s strategy is designed to continuously enhance our existing HSE standards, while we work at JV level to retain our leading HSE position in the region while pursuing our core objective of operational excellence. Waste management in relation to JV facilities remains a challenge and will be a focus of attention as larger volumes of spent pot lining are created from the higher levels of relining activity planned over the next three years.	alumina and insurance claims. Earnings per share were QR 0.014 for the first financial period. Due to external macroeconomic factors largely outside our control, blended selling prices fell 12% in comparison to the previous pro-forma period, and contributed to a decrease of QR 365 million in the Company’s earnings for the period ended 31 December 2019.
Competitive advantages QAMCO’s joint venture is considered one of the world’s lowest-cost aluminium smelters, with state-of-the-art production facilities, long term feedstock supplies and an intense focus on HSE that makes the Company a leader among its peers. Moreover, the JV’s global marketing partnership provides access to strategically important markets, which makes it more competitive with other international players.	Achieving cost efficiencies QAMCO via its JV places a pronounced emphasis on the need for efficiency and cost competitiveness in maintaining its position as a leading, low-cost, efficient operator. The Company at the JV level has rolled out a series of cost management measures that will ensure the JV remains one of the world’s lowest-cost aluminium smelters. The continued implementation of the “Qatalum Improvement Program” in 2019 resulted in cost savings in line with defined annual targets.	Production and sales volumes marginally increased compared to the previous pro-forma period, in line with our efforts to maintain production levels and ensure optimum utilization via a planned amperage increase program. At the same time, high imported energy costs during the steam turbine overhauls increased the operating costs. This was partially offset by the effects of declining raw material prices, keeping the overall cost of goods sold stable. In addition, the profitability was impacted by the overhauls and write-offs of steam turbines and a conveyor belt which led to a one-off loss on account of impairment booked during the period.
These competitive advantages have been pivotal in enabling the Company to develop its facilities, product ranges, geographical presence, operating asset base and cash position.	With the objective of ensuring the JV remains one of the lowest cash-cost smelters in the world, the main target currently is to further increase operating amperage and thus the efficiency of the production facilities.	In terms of our funding position, QAMCO’s share of net debt stood at QR 1.9 billion, after considering share of cash and bank balances in JV amounting to QR 497 million as at 31 December 2019, down by 17% compared with the previous year end. This decrease was due to repayments of debt during the period.
Our strategy The Company’s base case strategy has been to achieve operational excellence and build a robust, competent, sustainable organization. We will do this by improving our position as a supplier of high-quality aluminium products while delivering at world-class HSE performance levels. Moreover, our optimization efforts - particularly in cost management - will continue until our Company achieves its full potential.	Output optimization QAMCO’s main focus in 2019 was to ensure efficient operating rates at all JV facilities without compromising quality or safety standards. Our key target was to achieve optimum plant utilization. The Company was able to deliver on this goal, setting several noteworthy new performance records in its technical, carbon and casthouse divisions. Performance in its reduction division also developed positively, while liquid metal production reached to high levels.	CAPEX updates Capital expenditure included a major turbine overhaul, a swing rectifier project and pot relining, which is part of the planned cyclical program, amounting to a total of QR 116 million for the 13-month financial period.
Macroeconomic conditions Geopolitical events negatively impacted the aluminium market and its established supply chains. Key developments included trade disputes between global economies, which contributed to negative growth in the industry, while raising uncertainty about the effects of a global GDP slowdown.	Unplanned maintenance occurred at power generation JV facilities during the year, which was managed in line with the Company’s commitment to HSE, plant life, quality assurance and reliability and was investigated and addressed quickly and appropriately.	QAMCO is currently evaluating a wide spectrum of potential CAPEX primarily associated with risk minimization and ongoing sustainable operations. The Company believes such projects are essential to maintaining its competitive position and to add value for shareholders. Planned projects include pot relining, turbine inspections, a baking furnace flue wall replacement, a swing rectifier and a plan to enhance cybersecurity protocols and compliance with requirements set by Qatar’s Ministry of the Environment in relation to chemical warehouse.
The extrusion ingots (EI) market was affected by declining demand in the US and higher competition in a softening EI market in Asia. At the same time, increased competition and challenging market conditions resulting from the global economic slowdown directly impacted the automotive industry, affecting the foundry alloys market. This negative impact was reinforced by new emissions regulations in Europe that negatively impacted automobile production, which reduced demand for foundry alloys in Europe and Asia.	In terms of product quality and customer satisfaction, QAMCO’s JV is amongst the best in its market segments. Its claims and compliant rates are at record-low levels with excellent customer feedback. This achievement has been made, while producing increasingly advanced products for customers with ever-more stringent requirements. The JV is now regarded as a preferred supplier amongst the demanding customers in the demanding markets for its products.	Proposed dividend distribution Given the financial performance of the Company which was broadly affected by the macroeconomic conditions throughout the period, which pressured the overall profitability of the Company, the Board of Directors proposed a dividend distribution for the period ended 31 December 2019 of QR 55.8 million, equivalent to a payout of QR 0.01 per share.
The supply side, excluding China, has picked up, driven mainly by Middle Eastern and US-based producers. The supply of value-added products globally has also outpaced demand, building pressure on producers to carry inventory and ultimately depressing earnings from premium products.	Selling and marketing activities QAMCO’s joint venture partnership with Hydro Aluminium Qatalum Holding B.V. provides the Company with access to global markets which helped mitigate the impact of macroeconomic challenges experienced during this year. Asia remained the Company’s largest market in 2019, while its presence in the North America remained substantial.	This is in addition to the interim dividend of QR 111.6 million paid on 5 May 2019, equivalent to QR 0.02 per share, which was distributed to shareholders during the year in relation to the six-month period ended 31 December 2018.
Health, Safety and Environment (HSE) Focusing on health and safety standards by ensuring process safety remains a core value for the Company. QAMCO, via its JV, has progressed throughout the year towards its HSE goal of ensuring all workplaces are safe for everyone. Key HSE achievements in 2019 included achieving Zero Lost Time injuries (LTIs) and no major heat stress incidents for directly supervised staff and contractors; delivering benchmark safety performance that is considered amongst the best in the aluminium industry; and steadily improving energy use per ‘metric tonne (MT)’ of metal produced.	Financial performance QAMCO’s business performance in 2019 reflected the challenging macroeconomic environment in which we operated, as net profit fell by 77% compared with the previous pro-forma period, amounted to QR 80 million. This decline in profitability was due to a combination of factors including lowered revenues, on account of sharp decline in selling prices, higher energy consumption costs due to overhauls, one-off impairment losses and increased financing costs on account of interest cost recognized in leases capitalised under IFRS 16, which were partially offset by one-off sale of	The total dividends paid during the period amounted to QR 167.4 million representing a payout of 3% of the nominal value of the shares.
	Conclusion The Board of Directors expresses its gratitude to His Highness Sheikh Tamim bin Hamad Al Thani, the Amir of the State of Qatar, for his wise guidance and strategic vision. We would also like to thank our esteemed shareholders for the great trust you place in us. Our gratitude is also extended to the senior management team of our joint venture for their hard work, commitment and dedication.	

CONSOLIDATED FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR’S REPORT For the year ended December 2019 ,31

INDEPENDENT AUDITOR’S REPORT TO THE SHAREHOLDERS OF QATAR ALUMINIUM MANUFACTURING COMPANY Q.P.S.C.	Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants’ Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in the State of Qatar, and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.
Report on the audit of the financial statements	
Opinion	Key Audit Matters
We have audited the financial statements of Qatar Aluminium Manufacturing Company Q.P.S.C (the “Company”), which comprise the statement of financial position as at 31 December 2019, and the statement of income, statement of comprehensive income, statement of changes in equity and statement of cash flows for the period from 3 December 2018 to 31 December 2019, and notes to the financial statements, including a summary of significant accounting policies. In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2019, and its financial performance and its cash flows for the period from 3 December 2018 to 31 December 2019 in accordance with International Financial Reporting Standards (IFRSs).	Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.
Basis for Opinion	We have fulfilled the responsibilities described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.
We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial	

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- In the principal market for the asset or liability
- Or
- In the absence of a principal market, in the most advantageous market for the asset or liability, the principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 —	Quoted (unadjusted) market prices in active markets for identical assets or liabilities
Level 2 —	Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
Level 3 —	Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

The Company measures financial instruments such as derivatives, and non-financial assets such as investment properties, at fair value at each balance sheet date.

Use of estimates and judgements

The preparation of financial statements in conformity with IFRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses and the accompanying disclosures. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

In particular, information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included in Note 14.

3 ACQUISITION OF A JOINT VENTURE

On 3 December 2018 the Company acquired 50% interest of Qatar Aluminium Limited Q.S.C. (Qatalum) from Qatar Petroleum. The fair values of the identifiable assets and liabilities of Qatalum as at the date of acquisition are as follows:

	<i>QR</i> <i>(‘000’)</i>
ASSETS	
Property, plant and equipment	12,845,083
Intangible assets	16,300
Other non-current assets	151,286
Inventories	1,293,743
Trade receivables	504,282
Prepayments and other receivables	126,039
Cash and bank balances	984,973
TOTAL ASSETS	15,921,706
LIABILITIES	
Loans and borrowings	5,675,291
Other long-term liabilities	109,069
Employees' end of service benefits	81,026
Derivative financial liabilities - interest rate swaps	20,744
Due to a related party	100,100
Trade and other payables	406,774
TOTAL LIABILITIES	6,393,004
TOTAL IDENTIFIABLE NET ASSETS AT FAIR VALUE	9,528,702
Proportion of the Company's ownership	50%
Company's share of net asset	4,764,351
Less Adjusted purchase consideration (<i>Note i</i>)	5,587,961
Goodwill arising on acquisition	823,610

Note i

Purchase consideration consists as follows:

	<i>QR</i> <i>(‘000’)</i>
Issuance of Company shares to QP	2,845,861
Settlement by cash to QP	2,734,259
Adjustments *	7,841
Adjusted purchase consideration	5,587,961

*As per the Instrument of Transfer of Shares between QAMCO and QP, the Company is entitled for all economic benefits of Qatalum with effect from 1 July 2018. Accordingly, QP waived off and transferred all the rights to dividends and share of results of Qatalum from 1 July 2018 to the date of incorporation of the Company.

In compliance with the provisions of International Financial Reporting Standard 3 “Business Combinations”, the Company performed out one time “Purchase Price Allocation” (PPA) exercise for the value of the acquisition of the joint venture. PPA identifies the values paid for the tangible assets, intangible assets and the goodwill arising on the acquisition. There were no intangibles identified on the acquisition of the joint venture by the Company from Qatar Petroleum.

4 INVESTMENT IN A JOINT VENTURE

The carrying amount of the investment represents the investment in Qatar Aluminum Limited Q.S.C. (Qatalum) as follows:

	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Investment in a joint venture	5,646,962

Qatar Aluminium Limited Q.S.C.

Qatar Aluminium Limited Q.S.C. (Qatalum) was registered on 24 July 2007 as a Qatari Joint Stock Company in accordance with formerly Article 68 of the Qatar Commercial Companies Law No.5 of 2002 (replaced by Article 207 of Law No. 11 of 2015) and the terms of its Articles of Association under commercial registration number 36539. During 2018, QP transferred its ownership in Qatalum to the Company.

The principal activities of Qatalum are to produce and sell the aluminium products produced by the smelter located in Mesaieed. Qatalum's plant commenced its commercial production on 1 January 2010.

The movements in the investment in the joint venture is as follows:

	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Acquisition of interest in joint venture (adjusted purchased price)	5,587,961
Share of profit of a joint venture	85,929
Company's share of other comprehensive income items of the joint venture	10,372
Dividends received from joint venture	(81,900)
Share of impact of adopting IFRS 16 of a joint venture	44,600
At 31 December	5,646,962

Financial information of the joint venture are as follows:

Statement of financial position of the joint venture is as follows:

	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Current assets	2,859,922
Non-current assets	12,957,689
Current liabilities	(1,345,894)
Non-current liabilities	(4,825,013)
Equity	9,646,704
Company's share in equity - 50%	4,823,352
Goodwill on acquisition	823,610
Company's carrying amount of the investment	5,646,962

Statement of income of the joint venture:

	<i>3 December 2018</i> <i>to</i> <i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Revenue from contracts with customers	5,338,937
Other income	50,483
Total Income	5,389,420
Raw material and energy consumption	(2,973,767)
Salaries and related costs	(449,798)
Depreciation and amortisation	(987,790)
Loss on disposal of property plant and equipment	(59,525)
Technical service cost	(62,398)
Net finance cost	(249,023)
Other expenses	(435,260)
Profit for the period	171,859

Proportion of the Company's ownership

Company's share of profit for the period in the joint venture

Other supplement information of the joint venture

Profit for the period	171,859
Add: Depreciation and amortisation	987,790
Net finance cost	249,023
Qatalum's profit before interest, tax, depreciation and amortisation (EBITDA)	1,408,672
Proportion of the Company's ownership	50%
Company's share of profit before interest, tax, depreciation and amortisation (EBITDA)	704,336

Statement of other comprehensive income of the joint venture:

	<i>3 December 2018</i> <i>to</i> <i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Other comprehensive income	
<i>Items to be reclassified to profit or loss in subsequent periods</i>	
Share of other comprehensive income of a joint venture	20,744
Proportion of the Company's ownership	50%
Company's share of other comprehensive income for the period in the joint venture	10,372
Other disclosures relating the Joint Venture	
Capital commitments and contingent liabilities	

The Company's share in the joint venture's commitments and contingent liabilities are as follows:

	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
<i>Capital commitments</i>	128,361
<i>Contingent liabilities</i>	
Letter of credits	273,000
Bank guarantees	48,652

5 BANK BALANCES

	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Bank balances	103,300
Less: Fixed deposits maturing after 90 days	(73,600)
Less: Restricted bank balances on unclaimed dividend call accounts	(24,295)
Cash and cash equivalents	5,405

6 SHARE CAPITAL

	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
<i>Authorised, issued and fully paid-up:</i> 5,580,120,000 shares of QR 1 each	5,580,120

Special Share

Note i:

QP transferred its entire equity interest in Qatar Aluminium Limited Q.S.C. (“Qatalum”), to QAMCO based on an Instrument of Transfer of Shares dated 3 December 2018 at an agreed amount of QAR 5,580,120,000. The consideration for the transfer of shares was the allotment and issuance of shares (“swap shares”) by QAMCO to QP includes (a) 284,586,119 Ordinary Shares and 1 Special Share (representing 51% of the total issued share capital of QAMCO) at a price of QR 10 per share and (b) the balance was settled from the proceeds of the initial public offering of 49% shares of QAMCO to public.

Note ii:

QP owns a Special Share of the Company and as per the Articles of Association, the Special Share is always to be owned by QP, and it may only be transferred to government, any government Corporation or any QP affiliate. The Special Share cannot be cancelled or redeemed without the prior written consent of the Special Shareholder.

Note iii:

The Board of Directors of Qatar Financial Markets Authority (“QFMA”) issued its resolution at its 4th meeting for the year 2018 held on 16 December 2018, to reduce the nominal value of shares of listed companies in Qatar to be (1) one Qatari Riyal, accordingly each existing share has been split into 10 shares.

On 8 July 2019 Qatar Exchange announced that the stock split of the Company has been executed. Accordingly, the number of shares as of that date became 5,580,120,000 shares and which has been used for the purpose of calculating the earning per share (Note 9) as per the requirement of IAS 33.

7 LEGAL RESERVE

The Articles of Association of the Company provides that prior to recommending any dividend distribution to the shareholders, the Board shall ensure proper reserves are established in respect of voluntary and legal reserves considered by the Board. Such reserves as resolved by the Board, shall be the only reserves the Company is required to establish. The Board of Directors of the Company decided to transfer to legal reserve from the Company's profit without considering share of profit of a joint venture, as joint venture already appropriates legal reserve on its profit.

Accordingly, no transfers made to the legal reserve during current period as the Company had no profit apart from share of profit of a joint venture.

8 GENERAL AND ADMINISTRATIVE EXPENSES

	<i>3 December 2018</i> <i>to</i> <i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Service fee – Qatar Petroleum (Note 11)	4,468
Remuneration to Board of Directors (Note 11)	2,587
Qatar Stock Exchange fee	1,776
QCSD fee	518
Secretary fee	108
Others	721
	10,178

9 BASIC AND DILUTED EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the net profit for the period by the weighted average number of shares outstanding during the period.

The following reflects the income and share data used in the basic and diluted earnings per share computation:

	<i>3 December 2018</i> <i>to</i> <i>31 December</i> <i>2019</i>
Profit attributable to the equity holders of the company for the period (QR) (‘000’)	80,023
Weighted average number of shares outstanding during the period (“in thousands”) (Note 6)	5,580,120
Basic and diluted earnings per share (expressed in QR per share)	0.0143

10 DIVIDEND

At the Board meeting held on 28 April 2019, the Board of Directors approved interim cash dividends of QR 0.2 per share totalling to QR 111,602 thousand.

11 RELATED PARTY DISCLOSURES

Related parties represent the Parent, major shareholders, associated companies, joint ventures, affiliates, directors and key management personnel of the Company, and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Company's management.

Related party transactions

Transactions with related parties included in the statement of profit or loss as follows:

	<i>3 December 2018</i> <i>to</i> <i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Nature of the transaction	
Management service fee to QP (Note 8)	4,468

Note i

The Company entered in to a management service agreement with QP for managing head office functions of the Company. Service fees are decided based on the direct cost attributable to the service and allocation of overheads incurred by the QP on periodic basis.

Note ii

As per the Instrument of Transfer of Shares between QAMCO and QP, the Company is entitled for all economic benefits of Qatalum with effect from 1 July 2018. Accordingly, QP waived off and transferred all the rights to dividends and share of results of Qatalum from 1 July 2018 to the date of incorporation of the Company. Accordingly, QP's share of profit in Qatalum for the period from 1 July 2018 to 2 December 2018 amounted to QR 117,041 thousand waived off by QP and the Company recognised this directly in the equity by adjusting the carrying value of the investment. In addition, the Company received dividend amounted to QR 109,200 thousand from Qatalum for the period from 1 July 2018 to 2 December 2018 which is accounted as an adjustment to the purchase consideration.

Related party balances

Balance with related parties included in the statement of financial position are as follows:

Due to a related party:

	<i>Nature</i> <i>of relationship</i>	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Related party		
Qatar Petroleum	Parent	4,368
		4,368

Terms and conditions of transactions with related parties

Transactions with the related parties are made at contractually committed prices. Outstanding balances at the end of the reporting date are unsecured, interest free and the settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables.

Compensation of key management personnel

The remuneration of key management personnel during the period was as follows:

	<i>3 December 2018</i> <i>to</i> <i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Short-term benefits (includes Board of Directors sitting fees)	2,587

12 FAIR VALUE OF FINANCIAL INSTRUMENTS

Financial instruments comprise of financial assets and financial liabilities.

The Company's financial liabilities comprise due to a related party and other payables. Financial assets of the Company include bank balances and other receivables, which arise directly from its operations.

Fair value of financial instruments does not materially differ from their carrying values except for investment in a joint venture, adjusted for the fair value.

13 FINANCIAL RISK MANAGEMENT

Objectives and policies

The main risks arising from the Company's financial instruments are:

- Currency risk;
- Credit risk;
- Liquidity risk; and
- Market risk.

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital.

Management seeks to minimize potential adverse effects on the financial performance of the Company by taking appropriate steps to address specific risk management areas such as interest rate risk, credit risk, currency risk and liquidity risk.

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Company's credit risk arises from other receivables and bank balances. The Company seeks to limit its credit risk with respect to banks by only dealing with reputable banks and continuously monitors its exposure.

With respect to credit risk arising from the financial assets of the Company, the exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments in the statement of financial position at the reporting date.

Exposure to credit risk

Financial assets at amortised cost	<i>31 December</i> <i>2019</i> <i>QR</i> <i>(‘000’)</i>
Other receivables	1,833
Bank balances	103,300
	105,133

Liquidity risk

Liquidity risk represents the risk that the Company will not be able to settle its financial obligations as they due fall due to cash and liquidity concerns. Management confirms that cash and liquidity sources are sufficiently available to cover future obligations of the Company. The Company's approach is to manage liquidity risk to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company limits its liquidity risk by ensuring sufficient liquid funds are retained in the Company. Payables are normally settled within 30 – 60 days of the date of purchase.

The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments:

<i>Period ended 31 December 2019</i>	<i>On demand</i> <i>QR</i> <i>(‘000’)</i>	<i>Less than 3 months</i> <i>QR</i> <i>(‘000’)</i>	<i>Total</i> <i>QR</i> <i>(‘000’)</i>
Due to a related party	4,368	-	4,368
Other payables	24,295	4,879	29,174
	28,663	4,879	33,542

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Currency risk

Currency risk is the risk that the value of financial instruments will fluctuate due to changes in foreign exchange rates. The Company does not hedge its currency exposure. The Company's functional currency is the Qatari Riyal and major payment of payables and other liabilities are denominated in this currency.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Capital management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders, and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. Capital includes share capital and retained earnings and is measured at QR 5,718,553 thousand at 31 December 2019.

14 CRITICAL JUDGEMENT AND ESTIMATES IN APPLYING THE COMPANY'S ACCOUNTING POLICIES

Use of estimates and judgments

The preparation of financial statements in conformity with IFRSs requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period from 3 December 2018 to 31 December 2019. Although these estimates are based on management's best knowledge of current events and actions, actual results may ultimately differ from those estimates.

The estimates and underlying assumptions are reviewed regularly. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future.

The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur. The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Provision for expected credit losses

At the reporting date, the gross amount of bank balances and other receivable balance was QR 105,133 thousand, with no allowance for expected credit loss. Any difference between the amounts actually collected in future periods and the amounts expected will be recognised in the statement of income.

The Company uses a provision matrix to calculate ECLs for receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns.

The provision matrix is initially based on the Company's historical observed default rates. The Company will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. For instance, if forecast economic conditions (i.e., gross domestic product) are expected to deteriorate over the next year which can lead to an increased number of defaults in the manufacturing sector, the historical default rates are adjusted. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions.

Impairment of investment in a joint venture

The Company determines, at each reporting date, whether there is any objective evidence that the investment in a joint venture is impaired. If this is the case, the Company calculates the amount of impairment as the difference between the recoverable amount of the joint venture and their carrying value and recognises that amount in the 'share of profits of a joint venture' in the statement income.

Purchase Price Allocation

Management performed a Purchase Price Allocation (PPA) exercise relating to the acquisition of Joint venture (Qatalum) and concluded that the goodwill on the acquisition is QAR 823,610 thousand.

Going concern

The Company's management has made an assessment of the Company's ability to continue as a going concern and is satisfied that the Company has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Company's ability to continue as a going concern. Therefore, the financial statements have been prepared on a going concern basis.